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software project management 5e

annotation drawing on best practices identified at the software quality institute and embodied in bodies of knowledge from the project management institute the american society of quality ieee and the software engineering institute quality software project management teaches 34 critical skills that allow any manager to minimize costs risks and time to market written by leading practitioners robert t futrell donald f shafer and linda i shafer it addresses the entire project lifecycle covering process project and people it contains extensive practical resources including downloadable checklists templates and forms

the book describes how to manage and successfully deliver large complex and expensive systems that can be composed of millions of line of software code being developed by numerous groups throughout the globe that interface with many hardware items being developed by geographically dispersed companies where the system also includes people policies constraints regulations and a myriad of other factors it focuses on how to seamlessly integrate systems satisfy the customer s requirements and deliver within the budget and on time the guide is essentially a shopping list of all the activities that could be conducted with tailoring guidelines to meet the needs of each project

this fifth edition provides a comprehensive resource for project managers it describes the latest project management systems that use critical path methods

software development has been a troubling since it first started there are seven chronic problems that have plagued it from the beginning incomplete and ambiguous user requirements that grow by 2 per month major cost and schedule overruns for large applications 35 higher than planned low defect removal efficiency dre cancelled projects that are not completed 30 above 10 000 function points poor quality and low reliability after the software is delivered 5 bugs per fp breach of contract litigation against software outsource vendors expensive maintenance and enhancement costs after delivery these are endemic problems for software executives software engineers and software customers but they are not insurmountable in software development patterns and antipatterns software engineering and metrics pioneer capers jones presents technical solutions for all seven the solutions involve moving from harmful patterns of software development to effective patterns of software development the first section of the book examines common software development problems that have been observed in many companies and government agencies the data on the problems comes from consulting studies breach of contract lawsuits and the literature on major software failures this section considers the factors involved with cost overruns schedule delays canceled projects poor quality and expensive maintenance after deployment the second section shows patterns that lead to software success the data comes from actual companies the

section s first chapter on corporate software risk reduction in a fortune 500 company was based on a major telecom company whose ceo was troubled by repeated software failures the other chapters in this section deal with methods of achieving excellence as well as measures that can prove excellence to c level executives and with continuing excellence through the maintenance cycle as well as for software development

written for researchers professors practitioners students and other computing professionals this book covers basics that work at work people process and product visibility configuration management process planning risk management requirements design testing managing a project day by day managing software maintenance and more

a comprehensive guide to the practical processes of software measurement highlighting the significance of the role of the manager or team leader and the members of the project team the authors wide experience in the subject is demonstrated in the practical nature of the book and in the way it looks at the topics from the viewpoints of both managers and team members

this handbook summarizes more than 50 of the major problems of building and maintaining software projects and outlines the prevention control therapies available

taking a unique approach this practical introduction gives readers the full flavor of software project management and detailed coverage of the entire development process not just the lists of management tasks other books provide this approach leads the reader through various stages of the development process in a pragmatic and readable way with a diversity of topics explained

computer aided software engineering case has recently emerged as a commercially viable widespread application of software engineering techniques and computer technology to the current practice of information systems development case environments provide a mechanism for systems analysts to document and model an information system from its inception as user requirements through its design and implementation they provide the project team with powerful analytic tools to ensure consistency completeness and conformance to standards this volume provides an overview of the current state and direction of case and identify its relationship to previous work in software development environments and automated tools the papers included were selected from ieee computer society publications and other sources to survey the breadth of case and to highlight related areas for further exploration by the reader

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annotation metrics explores the latest studies in software measurement empirical software engineering and software quality it focuses on the practice of software measurement and on the use of data to understand evaluate and model software engineering phenomena

taking a user s perspective this timely book focuses on the characteristics of a successful software project it opens with an introduction to the three key factors that contribute to a successful project the book explains why software projects fail how to identify the symptoms and root causes and how to bring them back on track

a straightforward approach by a major name in the field to blending theory and practice into a cohesive software design strategy this book paints a pragmatic picture of software engineering that few of the specialized books approach how the theory behind good software engineering blends with the demands of the on the job practitioner

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