

Peopleware Productive Projects And Teams

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few books in computing have had as profound an influence on software management as peopleware the unique insight of this longtime best seller is that the major issues of software development are human not technical they re not easy issues but solve them and you ll maximize your chances of success peopleware has long been one of my two favorite books on software engineering its underlying strength is its base of immense real experience much of it quantified many many varied projects have been reflected on and distilled but what we are given is not just lifeless distillate but vivid examples from which we share the authors inductions their premise is right most software

project problems are sociological not technological the insights on team jelling and work environment have changed my thinking and teaching the third edition adds strength to strength frederick p brooks jr kenan professor of computer science university of north carolina at chapel hill author of the mythical man month and the design of design peopleware is the one book that everyone who runs a software team needs to read and reread once a year in the quarter century since the first edition appeared it has become more important not less to think about the social and human issues in software develop ment this is the only way we re going to make more humane productive workplaces buy it read it and keep a stock on hand in the office supply closet joel spolsky co founder stack overflow when a book about a field as volatile as software design and use extends to a third edition you can be sure that the authors write of deep principle of the fundamental causes for what we readers experience and not of the surface that everyone recognizes and to bring people actual human beings into the mix how excellent how rare the authors have made this third edition with its additions entirely terrific lee devin and rob austin co authors of the soul of design and artful making for this third edition the authors have added six new chapters and updated the text throughout bringing it in line with today s development environments and challenges for example the book now discusses pathologies of leadership that hadn t previously been judged to be pathological an evolving culture of meetings hybrid teams made up of people from seemingly incompatible generations and a growing awareness that some of our most common tools are more like anchors than propellers anyone who needs to manage a software project or software organization will find invaluable advice throughout the book

project management is the application of processes methods knowledge skills and experience to achieve the project objectives a project is a unique transient endeavour undertaken to achieve planned objectives which could be defined in terms of outputs outcomes or benefits a project is usually deemed to be a success if it achieves the objectives according to their acceptance criteria within an agreed timescale and budget the core components of project management are defining the reason why a project is necessary capturing project requirements specifying quality of the deliverables estimating resources and timescales preparing a business case to justify the investment securing corporate agreement and funding developing and implementing a management plan for the project leading and motivating the project delivery team managing the risks issues and changes on the project monitoring progress against plan managing the project budget maintaining communications with stakeholders and the project organisation provider management closing the project in a controlled fashion when appropriate

a fun interesting and useful read david allen bestselling author of getting things done nearly all of us want to be more productive but finding the method that works for you among the hundreds and hundreds of different tips tricks and hacks can be a daunting prospect after graduating college chris bailey decided to dedicate a whole year to doing just that experimenting with as many of the techniques as he could and finding the things that work among the experiments that he undertook are going several weeks on little to no sleep cutting out caffeine and sugar taking a daily siesta living in total isolation for 10 days stretching his workweek to 90 hours and getting up at 5 30 every morning all the while monitoring the impact of his experiments on the quality and quantity of his work the results were often surprising this book is the result of chris s year long journey distilling

the lessons he learned into a few core truths about how we get things done or indeed don't among the many counterintuitive insights Chris discovered that had the biggest impact on his productivity were striving for imperfection scheduling less time for important tasks the 20 second rule to distract yourself from distractions and the concept of productive procrastination in this accessible and fun guide Chris Bailey offers over 30 tried and tested best practices that will help everyone to accomplish more and become more awesome

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