

Case Studies In Project Program And Organizational Project Management

Organizational Project Management Organizational Project Management Case Studies in Project, Program, and Organizational Project Management Novel Approaches to Organizational Project Management Research Organizational Project Management: Complete Self-Assessment Guide Project Management for Flat Organizations Organizational Project Management Third Edition Cambridge Handbook of Organizational Project Management Creating the Project Office Novel Approaches to Organizational Project Management Research Case Studies in Project, Program, and Organizational Project Management General Management Principles for Project Management Implementing Organizational Project Management Project Management Next Generation Organizational Project Management Maturity Model (OPM3) Successful Project Management Modeling Organizational Project Management Organizational Project Management Maturity Model (OPM3) Project Management and Leadership Challenges, Volume I The Strategic Project Office Ralf Müller Rosemary Hossenlopp PMP Dragan Z. Milosevic Nathalie Drouin Gerardus Blokdyk Laura Dallas Burford Gerardus Blokdyk Shankar Sankaran Randall L. Englund Nathalie Drouin Antonio Bassi Project Management Institute Harold Kerzner Project Management Institute Larry RICHMAN Ralf Müller Project Management Institute M. Aslam Mirza J. Kent Crawford Organizational Project Management Organizational Project Management Case Studies in Project, Program, and Organizational Project Management Novel Approaches to Organizational Project Management Research Organizational Project Management: Complete Self-Assessment Guide Project Management for Flat Organizations Organizational Project Management Third Edition Cambridge Handbook of Organizational Project Management Creating the Project Office Novel Approaches to Organizational Project Management Research Case Studies in Project, Program, and Organizational Project Management General Management Principles for Project Management Implementing Organizational Project Management Project Management Next Generation Organizational Project Management Maturity Model (OPM3) Successful Project Management Modeling Organizational Project Management Organizational Project Management Maturity Model (OPM3) Project Management and Leadership Challenges, Volume I The Strategic Project Office *Ralf Müller Rosemary Hossenlopp PMP Dragan Z. Milosevic Nathalie Drouin Gerardus Blokdyk Laura Dallas Burford Gerardus Blokdyk Shankar Sankaran Randall L. Englund Nathalie Drouin Antonio Bassi Project Management Institute Harold Kerzner Project Management Institute Larry RICHMAN Ralf Müller Project Management Institute M. Aslam Mirza J. Kent Crawford*

this concise text introduces an integrated view of all project management related activities in an organization called organizational project management opm practical cases from several organizations as well as popular theories such as the resource based theory and institutional theory provide for an insightful yet realistic understanding of opm as an integrative tool for organizations to improve their efficiency and effectiveness

improve your business results through organizational project management organizational project management opm aligns project deliverables with strategy understanding this emerging process is essential for all stakeholders from the corporate sponsor to project team members opm is a valuable new tool that can enhance your organization s successful execution of projects in alignment with strategic priorities under the editorship of rosemary hossenlopp pmp ten contributors from around the globe representing a wide variety of industries offer valuable insights on how opm can give any organization the competitive edge they discuss how to improve business outcomes better align project work with strategies set priorities organize project work whether you direct projects fund projects or conduct project work organizational project management linking strategy and projects is vital to your understanding of this emerging business discipline

the ever expanding market need for information on how to apply project management principles and the pmbok contents to day to day business situations has been met by our case studies book by harold kerzner that book was a spin off from and ancillary to his best selling text but has gained a life of its own beyond adopters of that textbook all indications are that the market is hungry for more cases while our own need to expand the content we control both in print and online would benefit from such an expansion of project management case content the authors propose to produce a book of cases that compliment kerzner s book a book that offers cases beyond the general project management areas and into pmi s growth areas of program management and organizational project management the book will be structured to follow the pmbok in coverage so that it can not only be used to supplement project management courses but also for self study and training courses for the pmp exam pmi pmbok pmp and project management professional are registered marks of the project management institute inc

project management pm traditionally employed to implement projects has developed into organizational project management as organizations are increasingly using projects to deliver strategies the emergence of program and portfolio management has also contributed to this move pm researchers need to become more innovative in their research approaches they need to connect with the broader currents of social science in relevant fields such as organization theory outside the specific field there is a great deal that can usefully be imported transformed and translated so that it is fit for project management research purposes more trans disciplinary translational and transformational approaches for conducting project related research are required and this book goes a long way to providing foundations for them the book encompasses reflections on fundamental questions underlying any research such as the type of

knowledge sought as well as the epistemological and ontological assumptions it broadens research methods and theory perspectives drawing on contemporary approaches such as action research soft systems methodology activity theory actor network theory and other approaches adopted in related scientific and technological areas that are only recently being adopted to achieve this the book's editors have necessarily been eclectically interdisciplinary in their contributor list they have included contemporary research methods and designs from areas allied to project research such as organization science organizational studies sociology behavioral science and biology providing innovative invitations to research design and methodological choice overall this book makes a significant contribution to the maturation and development of project management research as a specialty in the broader social sciences one that is a less reliant handmaiden or under laborer to purely technical issues but which appreciates that any material construction is always a social construction as well one that implies episteme and phronesis knowledge and wisdom as well as techne or technique project managers may not realize it but the most important aspects of what they manage are the meanings interpretations and politics of projects and not merely the technical aspects series advances in organization studies vol 29 subject project management business administration organizational studies

what knowledge skills and characteristics mark a good organizational project management project manager who is responsible for ensuring appropriate resources time people and money are allocated to organizational project management what are your results for key measures or indicators of the accomplishment of your organizational project management strategy and action plans including building and strengthening core competencies does our organization need more organizational project management education are there any specific expectations or concerns about the organizational project management team organizational project management itself defining designing creating and implementing a process to solve a challenge or meet an objective is the most valuable role in every group company organization and department unless you are talking a one time single use project there should be a process whether that process is managed and implemented by humans ai or a combination of the two it needs to be designed by someone with a complex enough perspective to ask the right questions someone capable of asking the right questions and step back and say what are we really trying to accomplish here and is there a different way to look at it this self assessment empowers people to do just that whether their title is entrepreneur manager consultant vice president cxo etc they are the people who rule the future they are the person who asks the right questions to make organizational project management investments work better this organizational project management all inclusive self assessment enables you to be that person all the tools you need to an in depth organizational project management self assessment featuring 712 new and updated case based questions organized into seven core areas of process design this self assessment will help you identify areas in which organizational project management improvements can be made in using the questions you will be better able to diagnose organizational project management

projects initiatives organizations businesses and processes using accepted diagnostic standards and practices implement evidence based best practice strategies aligned with overall goals integrate recent advances in organizational project management and process design strategies into practice according to best practice guidelines using a self assessment tool known as the organizational project management scorecard you will develop a clear picture of which organizational project management areas need attention your purchase includes access details to the organizational project management self assessment dashboard download which gives you your dynamically prioritized projects ready tool and shows your organization exactly what to do next your exclusive instant access details can be found in your book

a flat organization believes the formal processes and controls used by many hierarchical organizations are too involved require too much overhead cost and are too complex and or time consuming project management for flat organizations provides common sense solutions to the unique challenges of organizations with flat hierarchical structures it explains project management theory and offers simple and cost effective project management processes tools and techniques that can be applied immediately this guide includes instruction and templates required to deliver projects efficiently and successfully with minimal risk and investment it also enables users to develop a framework specific to the needs of their organization this is a go to guide you will want to keep on your desk for easy reference when working on projects this book is ideal for the project manager team member manager or project sponsor with limited or no formal project management experience working within a flat organization it offers clear understandable discussions about project management processes practical ideas and suggestions answers common questions and explains ways to address common pitfalls

when was the organizational project management start date how can the value of organizational project management be defined to what extent does management recognize organizational project management as a tool to increase the results is maximizing organizational project management protection the same as minimizing organizational project management loss who will provide the final approval of organizational project management deliverables defining designing creating and implementing a process to solve a business challenge or meet a business objective is the most valuable role in every company organization and department unless you are talking a one time single use project within a business there should be a process whether that process is managed and implemented by humans ai or a combination of the two it needs to be designed by someone with a complex enough perspective to ask the right questions someone capable of asking the right questions and step back and say what are we really trying to accomplish here and is there a different way to look at it this self assessment empowers people to do just that whether their title is entrepreneur manager consultant vice president cxo etc they are the people who rule the future they are the person who asks the right questions to make organizational project management investments work better this organizational project management all inclusive self

assessment enables you to be that person all the tools you need to an in depth organizational project management self assessment featuring 712 new and updated case based questions organized into seven core areas of process design this self assessment will help you identify areas in which organizational project management improvements can be made in using the questions you will be better able to diagnose organizational project management projects initiatives organizations businesses and processes using accepted diagnostic standards and practices implement evidence based best practice strategies aligned with overall goals integrate recent advances in organizational project management and process design strategies into practice according to best practice guidelines using a self assessment tool known as the organizational project management scorecard you will develop a clear picture of which organizational project management areas need attention your purchase includes access details to the organizational project management self assessment dashboard download which gives you your dynamically prioritized projects ready tool and shows your organization exactly what to do next your exclusive instant access details can be found in your book

in recent years organizational project management opm has emerged as a field focused on how project program and portfolio management practices strategically help firms realize organizational goals there is a compelling need to address the totality of project related work at the organizational level providing a view of organizations as a network of projects to be coordinated among themselves integrated by the more permanent organization and to move away from a focus on individual projects this comprehensive volume provides views from a wide range of international scholars researching opm at a cross disciplinary level it covers concepts theories and practices from disciplines allied to management such as strategic management organization sciences and behavioural science it will be a valuable read for scholars and practitioners alike who are looking to enrich their understanding of opm and further investigate this new phenomenon

creating the project office is written for managers who are searching for ways to transform their organizations into more effective and efficient project based workplaces as this important book reveals there is no more effective way to make that change than to create a project office tailored to the needs of the organization while a project office model leads to better products from projects it is also a vehicle for generating overall organizational change by transforming the organization from function based to project based this model incorporates projects into the very fabric of the organizational strategy and revitalizes organizations creates competitive advantage and increases shareholder value

the ever expanding market need for information on how to apply project management principles and the pmbok contents to day to day business situations has been met by our case studies book by harold kerzner that book was a spin off from and ancillary to his best selling text but has gained a life of its own beyond adopters of that textbook all

indications are that the market is hungry for more cases while our own need to expand the content we control both in print and online would benefit from such an expansion of project management case content

this book explores the crucial role of organizational culture in project management demonstrating how explicit and implicit principles can be effectively applied to manage both projects and the organization itself with efficiency and impact it analyzes and explains the interactions between corporate leadership and project management with a particular emphasis on the cultures of quality risk and project management within an organization regarding quality and risk management the book presents proven techniques and processes necessary to ensure consistent customer satisfaction principles that must be integrated across the entire organization equally essential is the culture of project management as projects serve as the primary tool for achieving strategic business objectives given that their successful execution requires collaboration across departments and leadership levels this book examines the diverse cultures within an organization and highlights how their differences contribute to overarching goals particularly in the context of project management clear structured and practical this book provides valuable insights for anyone looking to better understand and optimize the interplay between project management and organizational culture

outlining practical knowledge and steps to define and develop a methodology in alignment with the foundational standards and framework that were first provided in pmi's pmbok® guide this book will help practitioners develop relevant and effective methodologies for their organizations

project management next generation strategic guidance on enabling transformational change in the project management landscape in project management next generation the pillars for organizational excellence a team of world renowned project management leaders delivers an expert discussion on project management implementation in organizations of all kinds the book explores 10 pillars of project management that will be critical for companies in the coming decade it offers contributions from industry changemakers and thought leaders that provide the perfect balance between practical experience across a variety of programs projects and transformation initiatives it's a must have title for practicing project managers who seek hands on guidance and insightful case studies complete with discussion questions and instruction materials including powerpoint lecture slides and a full instructors manual on the companion website in addition to the perspectives of several global commercial organizations on the project management industry's future readers will find thorough introductions to project management as a strategic competency and corporate project management cultures comprehensive explorations of workforce upskilling and defining project success practical discussions of flexible project management frameworks and flexible life cycle phases and project governance in depth examinations of value driven project management and metrics as well as metrics for intangible assets and strategic metrics

perfect for mid level corporate project and team managers as well as executives and business consultants project management next generation the pillars for organizational excellence will also earn a place in the libraries of students in courses on advanced project management at the upper level undergraduate and graduate levels

organizations turn to opm3 r because it helps them bridge the gap between strategy and individual projects and provides a way to advance strategic interests through the application of project management principles and practices organizational project management maturity model opm3 r third edition is the result of years of development and continues to build on the foundation formed by the input of hundreds of project management practitioners and consultants from countries around the world

successful project management third edition covers the fundamentals of project management focusing on practical skills you can apply immediately to complete projects on time on budget and on target this book teaches you how to use proven strategies in large or small projects to clarify the objectives avoid serious errors of omission and eliminate costly mistakes gain the skills to set measurable project objectives and create a practical plan to achieve them manage the time cost and scope of the project lead the project team and manage relationships effectively and productively across the spectrum of project stakeholders modern project management is a premier solution in business and nonprofit organizations project managers find success using a structured approach to project planning scheduling resourcing decision making and management this book isn't just for project managers team members need to know how to carry out their part of the project and business executives need to understand how they must support project management efforts in the organization now you can master the skills and techniques you need to bring projects in on schedule and on budget with successful project management no matter how complex or extensive your project you'll understand how to exercise the strict planning tracking monitoring and management techniques needed to stay on top of every project this is an ebook version of the ama self study course if you want to take the course for credit you need to either purchase a hard copy of the course through amaselfstudy.org or purchase an online version of the course through flexstudy.com

the contemporary discourse on organizational project management opm complements project program and portfolio management with emerging elements such as governance projectification the project management office pmo and organizational design this creates the need for an integrated model that defines the content and roles in opm this article addresses this by conceptually developing a seven layered model that organizes 22 opm elements ranging from the corporate level to the management of individual projects a theory is developed to explain the interaction of the elements and the layers within the model

the knowledge foundation is a supplemental book that contains the knowledge piece the

first of the three interlocking elements of opm3 the knowledge foundation describes organizational project management organizational project management maturity relevant best practices and how to use opm3 with various appendices and a glossary

project management has evolved to a profession a methodology for reaching the desired outcomes a management approach for moving toward strategic direction and a mindset it supports an organization to effectively withstand the market challenges and sustain growth with competitive edge a paradigm shift in management of an organization is discussed for strategic advancement where operation and strategic implementation are managed separately with relevant management approaches the endeavor is made essentially to capture strengths of project management for strategic advancement organizational transformation for high performance is pursued with application of project management and capturing the organizational culture to support high performance for implementation of projects a unique pm aura model is introduced to help maximize the culture for continued high performance organizational readiness assessment is critical for commencement of transformation and change management for desired competence a model is proposed to help application of project management for building competence the challenges for the 21st century are also discussed for an understanding and preparation

describing the initiation design execution and control of a strategic project office this book provides step by step instructions for establishing a pmo the author emphasizes cost management cultural change risk assessment resource allocation and skills tracking to increase project value organizational efficiency and productivity he explores various aspects relating to planning and implementing the strategic project office and concludes by considering how to change the organizational culture to match the new organization concise and easy the book covers the many pitfalls and minefields and provide strategies to avoid them

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